

# **Best Practices in Multishift Operations Course**

#### **Venue Information**

Venue: London UK

Place:

**Start Date:** 2025-12-15 **End Date:** 2025-12-19

#### **Course Details**

Net Fee: £4750.00

Duration: 1 Week

Category ID: P,PACC

Course Code: P,PACC-26

# **Syllabus**

# **Course Syllabus**

#### Introduction

This course will reveal how the world's most successful companies manage multiple-shift and 24-hour operations to deliver world-class people and process performance. All industries are highly competitive so in order to compete successfully, 24-hour operations must continuously improve to achieve the highest possible standards at all times.

For a facility to operate safely and efficiently 24/7, it is necessary to apply shift working best practices. Multiple-shift operation poses a challenge because of the potential for fatigue and disconnects caused by the fact that the personnel are changing every few hours. This can result in a significantly increased risk of incidents and operational problems such as reduced throughput, poor communication and increased levels of waste.

#### This course will feature:

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#### **Objectives**

- Recognize and appreciate the issues associated with 24/7 shift operation.
- Identify strategies to deal with the issues.
- Benchmark your performance against that of world-class facilities & explore alternative shift schedules.
- Develop effective Shift Supervisors.
- Create an Action Plan for continuous improvement back at work.

#### Content

#### Day One

#### Understanding the issues associated with shift working

- Shift Working Self-Assessment How does your operation measure up?
- Communication
- Continuity of operation and Consistency of approach
- Benchmarking against world-class operations
- Shift-to-shift handover
- Fatigue and its consequences and other People issues

#### Sharing the specific issues of the course delegates

#### **Case Studies**

#### **Day Two**

#### Effective Communications, Effective Shift Handover & Continuity of Operation

- Deliver effective management communication to all shifts
- Improve shift leader-team communications
- Develop effective interfaces across shifts
- · Best practices for effective shift handover and Start of shift meetings
- Teamwork
- Effective standard operating procedures
- · Training and developing Shift Teams

#### **Case Studies**

# **Day Three**

#### Developing Effective Shift Supervisors, Continuous Improvement/Kaizen in 24-Hour Operations

- Evolution of the role of supervisor
- Training and developing effective supervisors

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#### **Case Studies**

## **Day Four**

# Dealing with Fatigue, Pros and Cons of Different Shift Systems

- The body clock and circadian rhythms
- Causes of fatigue & Fatigue Countermeasures
- Ergonomics
- · History of shift working
- Alternative Shift Schedules
- Analysis of delegates' shift schedules and issues

#### **Case Studies**

# **Day Five**

# **Dealing with People Issues on Shift**

- Managing performance
- Dealing with poor performance
- Improving Motivation and Counseling
- Discipline
- · Consistency of approach

## **Applying the Learning - Group Vision and Action Plan**

# **Case Studies**

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